

NATO Standards for ADL in Exercises

ADL Initiative Webinar

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Why ADL in Exercises?



ROI (efficiency and effectiveness) for:

- ✓ AIM & PURPOSE Readiness
- ✓ OBJECTIVES Learning, Training, and Exercise
- ✓ REQUIREMENTS Operational (Task List) and technical



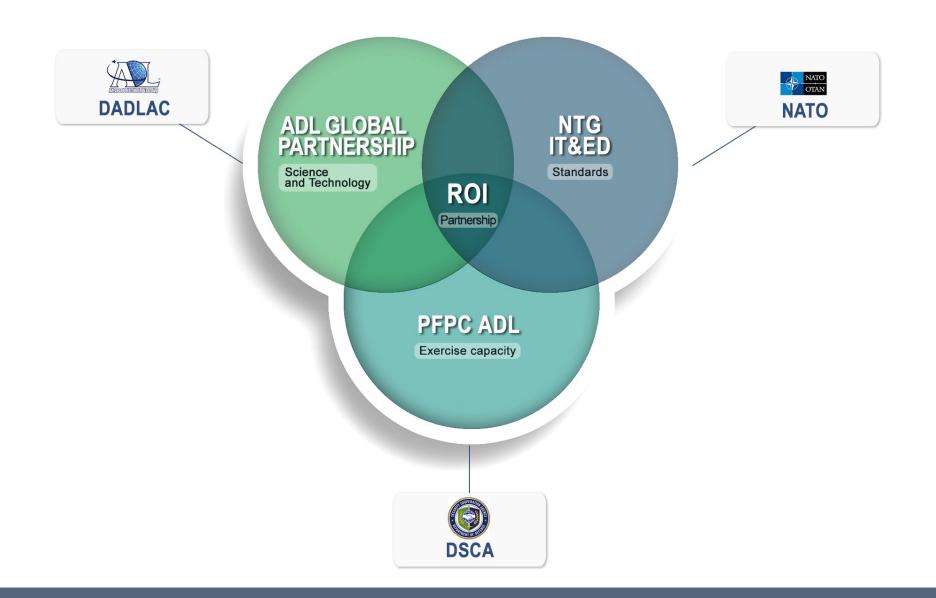
Concept Development & Solutions R&D

- ✓ Feedback from uniformed soldiers enhances the demand signal
- √ Validation of implementation in an operational context
- ✓ High visibility helps win new stakeholders



Compelling case studies for lessons learned

ADL International Program Strategy







MADLx integrates automated learning analytics into military exercise technologies to improve learning outcomes and to advance business intelligence for readiness reporting.

Hypothesis:

We expect improved operations effectiveness by participants who utilize Advanced Distributed Learning (ADL) content

PROGRESS TO DATE

2018-present

- ➤ Eight diverse exercise field trials integrating eLearning & Analytics :
 - Domestic and multinational;
 - Computer-based and live training exercises;
 - Tactical and Operational
- Demonstrated efficiency and effectiveness gains for training
- Cooperation with JSJ7 cascades project deliverables to Joint Staff and CCMD

UP NEXT				
October 2021	November 2021	April 2022		
Bold Quest 21.2	ROI Dashboard prototype release	Viking		









The NATO Training Group

Individual Training & Education Developments Task Group



- Provide the NTG a multi-national group of education and training specialists to accomplish NTG tasking as well as:
- Support standardisation and harmonisation in the development of education and training (e-Learning and classbased learning)
- Facilitate course and content sharing as well as development of best practices, new technologies, and learning methods
- Support nations (both NATO and partner) in E&T development
- Provide liaison to NATO and national academic institution's and training centres as well as other associated working groups
- Co-chairs: Mr. Paul Thurkettle (NATO) & Dr Sae Schatz (USA)



Contributors to the Annex

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Best Practice for ADL in Exercises



THE NATO ADVANCED DISTRIBUTED LEARNING HANDBOOK

Guidelines for the development, implementation and evaluation of Technology Enhanced Learning



ADVANCED DISTRIBUTED LEARNING IN EXERCISES

Annex to NATO ADL Handbook

NATO Training Group Task Group for Individual Training & Education Developments (IT & ED)



Version 2019

https://adlnet.gov/publications/2019/07/The-NATO-Advanced-Distributed-Learning-Handbook/

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ADVANCED DISTRIBUTED LEARNING IN EXERCISES

Annex to NATO ADL Handbook



Exercise Planning and Execution Process



Best Practice:

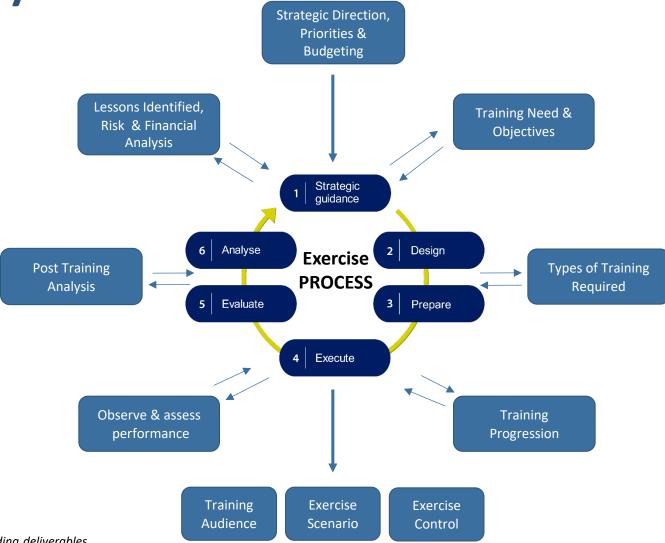
- This is a planning process, based on twenty years of experience, developed from NATO Bi-SC 75-3 to fit into major multinational distributed exercises. Planning for ADL in such exercises fits well into the process and will be a major contribution to reach the process outcome and exercise objectives.

References:

- NATO Bi-SC Education & Training Directive 75-2
- NATO Bi-SC Collective Training & Exercise Directive 75-3
- NATO Bi-SC Education & Individual Training Directive 75-7
- NATO AMSP-05, CAX Best Practices
- Guidelines Methods in CAX VIKING
- NATO ADL Handbook



Exercise Cycle

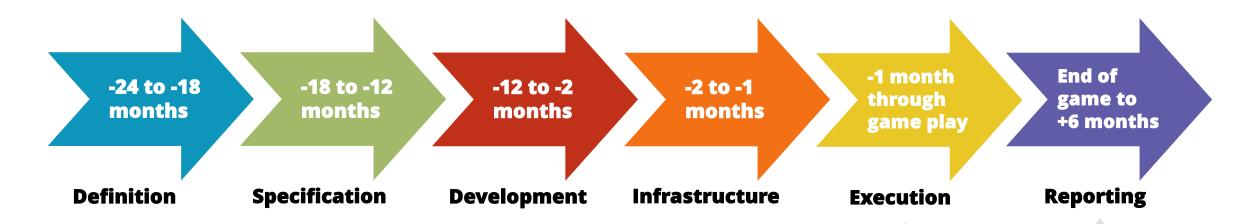


Transparency:

- This general developed planning process, including deliverables over time in the different steps, fits well into an ADL in exercise planning, execution, and evaluation process.



Timeline: ADL in Exercises



- Define scope/ uses of ADL
- Set ADL funding
- ADL to train planners & managers
- Specify ADL infrastructure /
 - LMS hosting
- Organize ADL in CPT
- ADL to support information/ introduction/ instructions

- Develop ADL pre-training content
- Define/develop micro-learning
- ADL to support conferences/ content workshops/ manning

Install, secure, and test:

- Learning Record Store (LRS)
- Learning Management System (LMS)
- Surveys

- Data collection/ security
- Dashboard analysis/ visualization
- ADL to support event execution (repository/ micro-learning)

Data Analysis

ADL to support:

- AAR/FIR/PXD/FER
- Lessons Learned
- Recommendations
- ROI analysis



ADL in an Exercise

-24 to -18 months

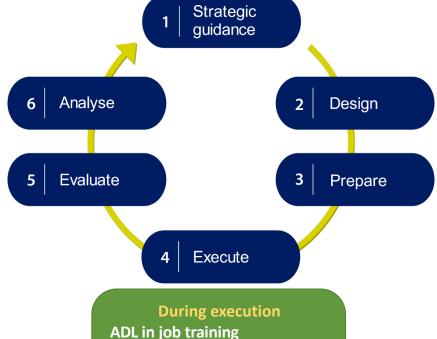
Training and ADL guidance
ADL funding
ADL in EPG
ADL in draft EXSPEC
Define ADL support (5W)

+1 to +6 months

FER and ADL analysis
Financial review
Lessons Identified and LL
Recommendations

0 to +1 month

Data analysis
Post Exercise Discussions
Evaluation part of FIR/FER
Develop reports
Host/Maintain LMS/Courses



ADL/Microlearning in execution

Repository
Data collection
Dashboard

-18 to -12 months

ADL training infrastructure LMS hosting ADL Workshop ADL organisation - CPT Design ADL support (5W)

-12 to -1 months

Define roles and timeline
CPT and TA ADL requirements
ADL in manning process
Define Microlearning
ADL presented at MPC



Thank You!

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